

## **MEMORANDUM OF UNDERSTANDING**

between

The Shahid Javed Burki Institute of Public Policy at NetSol  
and  
University of Missouri—St. Louis

The Curators of the University of Missouri on behalf of the University of Missouri—St. Louis, hereafter UMSL, and the Shahid Javed Burki Institute of Public Policy at NetSol, hereafter Burki Institute, agree to explore opportunities for educational cooperation. Both parties are committed to a substantive dialogue that will lead to the development of academic degree programs at the Burki Institute in the target areas of information technology, law, management, urban studies, transportation studies, education, public policy, health, and youth skills and employment.

Among the guiding principles that will shape this cooperative relationship are the following:

1. The Burki Institute will be established at the Knowledge Park in Lahore.
2. The Burki Institute will be an independent, private institution subject to the laws of the government of Punjab.
3. UMSL will have no equity interest in the Burki Institute and will assume no financial responsibility for the operation of the Institute.
4. All of the costs for the development of the Burki Institute will be borne by the Pakistani side. However, the costs associated with the participation of UMSL in the development of the Burki Institute will be mutually agreed by both sides based on the extent and scope of UMSL involvement.
5. Under the auspices of an Affiliation Agreement that will be developed, UMSL will assist the Burki Institute to develop an undergraduate curriculum in the target disciplines referenced above and, when appropriate, assist with the development of graduate programs in these same fields. The curriculum of the Burki Institute will be developed to facilitate the transfer of credit to UMSL.
6. The ensuing Affiliation Agreement will encourage Burki Institute students to transfer to UMSL to complete their studies, satisfy all UMSL degree requirements, and earn a University of Missouri degree. In order to facilitate this transfer, an Articulation Agreement will be signed that will stipulate the curricular path that a Burki Institute student should follow to insure that all of the coursework taken at the Burki Institute will transfer to UMSL.
7. UMSL will encourage its faculty to teach courses for the Burki Institute. Some courses will be delivered face-to-face, while others will be delivered online.

8. Subject to mutual consent, the two parties will seek to expand their cooperation to include the following:
  - a) Exchange of students
  - b) Exchange of faculty and/or staff
  - c) Joint research activities and publications
  - d) Participation in seminars and academic meetings
  - e) Exchange of academic materials and other information
  - f) Special joint-venture academic programs
9. UMSL will also, as required and by mutual consent, provide consultation about academic administration, faculty hiring, faculty development and the other aspects of University development.
10. UMSL will exclusively engage with the Burki Institute in the Province of Punjab with regard to joint collaboration as envisaged in articles, 5 to 9 above. However, should UMSL wish to explore academic collaborations in other parts of Pakistan, the right of first refusal will be given to the Burki Institute.
11. The Parties will conclude a definitive agreement within six months in pursuance and execution of this MOU.

The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this MoU. The terms of cooperation for each specific activity implemented under this Memorandum of Understanding shall be mutually discussed and agreed upon in writing by both parties prior to the initiation of that activity. Any such agreements entered into, as outlined above, will form appendices to this Memorandum of Understanding.

Each institution shall designate one or more liaison officers to develop and coordinate the cooperative program. The Chancellor of UMSL designates Dr. Joel Glassman, the Associate Provost, Academic Affairs and Director of the Office of International Studies and Programs, to serve as the liaison officer and take the lead in developing a formal collaborative relationship. The Chairman of the Burki Institute designates Mr. Khalid Sherdil, Director BIPP, to serve as the liaison officer and take the lead in developing a formal collaborative relationship.

Both parties agree to conduct this dialogue expeditiously. Furthermore, within 6 months of signing this MoU they will have concluded an Affiliation Agreement for implementation.

This Memorandum of Understanding shall remain in force for a period of three (3) years from the date of the last signature, with the understanding that it may be terminated by the appropriate authorities of either party giving six months' notice to the other party in writing, unless an earlier termination date is mutually agreed upon. It will also automatically come to an end on the conclusion of the aforesaid Affiliation Agreement.

The Memorandum of Understanding may be amended or extended by mutual written consent of the two parties.

In witness, whereof, the parties hereto have offered their signatures:

The Shahid Javed Burki Institute  
of Public Policy at NetSol

  
Shahid Javed Burki

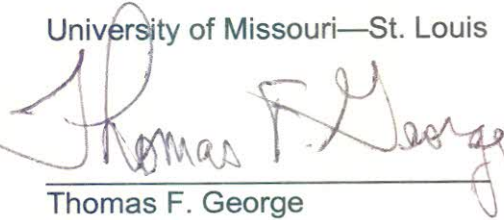
Chairman

Feb 29, 2016

Date



University of Missouri—St. Louis



Thomas F. George  
Chancellor

2/19/16

Date

