



MEMORANDUM OF UNDERSTANDING BETWEEN

THE SHAHID JAVED BURKI INSTITUTE OF PUBLIC POLICY AT NETSOL AND THE UNIVERSITY OF LAHORE (UOL)

This Memorandum of Understanding (MOU) is entered into between the Shahid Javed Burki Institute of Public Policy at NetSol (BIPP) and the University of Lahore (UOL), hereinafter jointly referred to as the "Parties".

WHEREAS, BIPP is an independent non-profit institution aiming at: promoting rights and evidence based inclusive policy making in economic, social, environmental, security and foreign policy related issues in Pakistan; filling the institutional void; professionalizing the key policy areas; producing and inculcating leaders and leadership traits; and serving as a knowledge hub for leadership and policy analysis, development and implementation.

WHEREAS, UOL is one of the fast-growing universities of higher learning in Pakistan dedicated to providing a conducive environment for the pursuit of academic excellence and scholastic activities and developing scientific, socio-cultural, economic and political leadership, through learner-centered teaching and research, while strengthening Pakistan's identity at National and International level. The University nurtures in the students the core values of being sensitive, tolerant, humane and capable of thinking creatively and critically. Inspired by a sense of history and equipped with knowledge and expertise, the graduates produced by UOL make a positive contribution to public life and the wider community for the overall wellbeing and betterment of Pakistan and humankind.

WHEREAS, BIPP and UOL are interested to cooperate in the areas of mutual interest related to policy dialogues, education learning and joint research and consultancy.

Article I

Purpose

The purpose of this MOU is to provide a framework of cooperation between the Parties, in the areas of mutual interest on a non-exclusive basis especially relating to politics, economics and social issues in the context of Pakistan and developing short-term courses in international business, globalization, and professional training to foster and collaborate in policy dialogues, education and learning, and joint research and consultancy.

Article II

Areas of Cooperation

The Parties agree to cooperate in the following areas

Research and Publication:

- Preparation, launch and dissemination of BIPP and UOL publications, knowledge products and research reports;
- Consulting, from time to time, the experts and resource persons of the Parties in the design and conduct of research and for peer reviews of the research work;
- Supporting and promoting the development of robust policy frameworks based on high quality analysis and evidence based empirical work.
- Supporting the capacity and institutional development interventions of both the parties with public and private sectors;

2.1 Seminars and Conferences

- 2.1.1 Facilitating and organizing seminars, thematic discussions and conferences jointly on issues of mutual interest;
- 2.1.2 Providing guest speakers, moderators etc., for the seminars and workshops

2.2 Knowledge Management

- 2.2.1 Sharing and exchanging knowledge products, publications and reports produced by both the Parties;
- 2.2.2 Access to online library and information resource centers

2.3 Training and Learning

- 2.3.1 Offering training courses and learning opportunities for staff development in the areas of public policy and related fields;
- 2.3.2 Assistance in the development of training modules on public policy and leadership;
- 2.3.3 Exchange and training of scientific and technical personnel and students for research and development.
- 2.3.4 Joint or coordinated scientific research and technological development programs in public policy and research areas.
- 2.3.5 Join hands for capacity building of teachers and faculty members in order to adopt most modern teaching techniques and strategies.



- 2.3.6 Launch and deliver “Employability skills” program for final year and graduating students to make them market ready.
- 2.3.7 Launch and deliver “educational leadership” program targeting the faculty members at leadership position of academia.
- 2.3.8 UoL and BIPP will collaborate on Training Programs offered by NAVTTC, TEVTA, PVTC etc., on case to case basis.

2.4 Think Tank

- 2.4.1 Providing experts and resource persons for the Think Tank related activities especially on issues of regional and global significance as mutually agreed;

Article III Consultation and Exchange of Information

- 3.1 The Parties shall, keep each other informed and consult on matters of common interest, which in their opinion are likely to lead to mutual collaboration.
- 3.2 Sharing data and information – national and international- available with or accessible to the Parties.
- 3.3 Consultation and exchange of information and documents under this Article shall be without prejudice to arrangements, which may be required to safeguard the confidential and restricted character of certain information and documents.
- 3.4 The Parties shall, at such intervals as deemed appropriate, convene meetings to review the progress of activities being carried out under the present MOU and to plan future activities.
- 3.5 The Parties may invite each other to send observers or participants to meetings or conferences convened by them or under their auspices in which, in the opinion of either party, the other may have an interest. Invitations shall be subject to the procedures applicable to such meetings or conferences.

Article IV Implementation of the MOU

- 4.1 The implementation of this MOU will be facilitated as follows:
 - 4.1.1 The Parties agree that all decision making will be purely on merit and based on best business practices and acumen.

- 4.1.2 Each party shall designate one or more focal persons for the purpose of effective functioning, communication and deliberation with each other for achieving the purposes of this MOU. Such focal persons shall communicate frequently and will try to provide timely response to each other.

For the purpose, BIPP designates

Dr. Muhammad Ejaz Sandhu (Director, Operations, Education & Learning)

Phone:03008436958

Email: dr.sandhu@sjbipp.org

While

Dr. Sania Muneer (Assistant Professor, School of Integrated Social Sciences)

Phone:03426579921

Email: sania.muneer@siss.uol.edu.pk

shall be the UOL focal person.

- 4.2 The Parties will make available their respective platforms and expertise in the pursuit of the conduct of their activities as specifically agreed in writing post the signing of MOU
- 4.3 Neither Party shall be an agent, representative or joint partner of the other Party. Neither Party shall enter into any contract or commitment on behalf of the other Party and shall be solely responsible for making all payments to and on behalf of its own account, as provided under this MOU and under cost-sharing agreements concluded hereunder.

Article V

Use of Name and Emblem

- 5.1 Neither Party shall use the name, emblem or trademarks of the other Party, or any of its subsidiaries, and/or affiliates, or any abbreviation thereof, without the express prior written approval of the other Party in each case.
- 5.2 The Parties agree to recognize and acknowledge this partnership, as appropriate. To this end, the Parties shall consult with each other concerning the manner and form of such recognition and acknowledgement.

Article VI

Term, Termination, Amendment

- 6.1 The proposed cooperation under this MOU is non-exclusive and shall have duration of an initial period of three years commencing on the effective date of entry into operation. It can, however, be terminated earlier by either party upon three months' notice in writing to the other party. The Parties may agree to extend this MOU in writing for subsequent periods of two years.
- 6.2 In the event of termination of the MOU, any cooperation arrangement concluded pursuant to this MOU, may also be terminated in accordance with the termination provision contained in such agreements. In such case, the Parties shall take the necessary steps to ensure that the activities carried out under the MOU, are brought to a prompt and orderly conclusion.
- 6.3 This MOU may be amended only by mutual written agreement of the Parties.

Article VII

Notices and Addresses

Any notice or request required or permitted to be given or made under this MOU shall be in writing. Such notice or request shall be deemed to have been duly given or made when it shall have been delivered by hand, certified mail, overnight courier, telex, or cable to the party to which it is required to be given or made at the address specified below or such other address as shall be hereafter notified.

For BIPP: Dr. Muhammad Ejaz Sandhu

Director Operations, The Shahid Javed Burki Institute of Public Policy at
NetSol 138 Abubakar Block New Garden Town, Lahore, Pakistan

For UOL: Usman Asad

Director (Acting) ORIC (Office of Research Innovation and
Commercialization) The University of Lahore, 1 KM Defense Road
Lahore, Pakistan

Article VIII

Settlement of Disputes

- 8.1 The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this MOU.



8.2 Any dispute, controversy or claim between the Parties arising out of this MOU which is not settled amicably in accordance with the foregoing paragraph shall be referred to arbitration.

8.3 Failure by either Party to enforce a provision of this MOU shall not constitute a waiver of that or any other provision of this MOU. The invalidity of unenforceability of any provision of this MOU shall not affect the validity or enforceability of any other provision of the MOU.

Article IX

Funding

- 9.1 Both parties will collaborate to bid for joint funding from various opportunities nationally and internationally for product/business development efforts.
- 9.2 Both parties will provide its infrastructure for carrying out workshops, conferences, seminars and interactive sessions, subject to availability and as per mutual agreement.
- 9.3 The cost of collaborative activities may be funded as mutually determined. All collaborative activities under this MOU will be subject to the availability of funds to both parties.

Article X

Business Development

- 10.1 All products/programs developed as a joint effort may be commercialized with the mutual consensus of both the Parties and marketed on the basis of equal revenue sharing or as agreed otherwise.

Article XI

Entry into Force

This MOU may be signed in counterparts, each of which shall be deemed an original and both of which duly executed shall constitute one entire document and shall enter into force and effect on the date ("Effective Date") in which it is duly signed by both parties.



IN WITNESS WHEREOF, the duly authorized representatives of the Parties affix their signatures below.

FOR BIPP@Netsol

Dr. Muhammad Ejaz Sandhu

Name

Director Operations

Title

Date

FOR UOL

Usman Asad

Name

Director (Acting) ORIC

Title

Date

Mr. Shahid Najam

Name

Vice Chairman

Title

Date

Maj. Gen. (R) Obaid Bin Zakria

Name

Vice Chancellor

Title

Date

**The Shahid Javed Burki Institute
of Public Policy at NetSol**

The University of Lahore, Lahore