



**MEMORANDUM OF UNDERSTANDING
BETWEEN
THE SHAHID JAVED BURKI INSTITUTE OF PUBLIC POLICY AT NETSOL (BIPP),
LAHORE, PAKISTAN
AND
CENTRE FOR GLOBAL & STRATEGIC STUDIES (CGSS), ISLAMABAD, PAKISTAN**

The Shahid Javed Burki Institute of public Policy at NetSol (BIPP), Lahore, Pakistan and Center for Global & Strategic Studies (CGSS), Islamabad, Pakistan hereinafter referred to as “Parties”, agreed to facilitate cooperation between the two Institutions in the areas of mutual interest.

WHEREAS, BIPP is an independent non-profit institution aiming at: promoting rights and evidence based inclusive policy making in economic, social, environmental, security and foreign policy related issues in Pakistan; filling the institutional void; professionalizing the key policy areas; producing and inculcating leaders and leadership traits; and serving as a knowledge hub for leadership and policy analysis, development and implementation.

WHEREAS, CGSS is a public policy institution with a mission to help improve policy and decision-making through analysis and research. Its research focuses on all subjects of relevance, such as Geo-strategic affairs, regional cooperation, National Security Strategy, International Affairs, Global Security Environment, Climate Change, Food Security, counter-terrorism, energy, justice, national/international security affairs and Academia. It is also the lead Think Tank working on Belt & Road Initiative (BRI), Eurasian connectivity and Regional cooperation platform including Shanghai cooperation Organization. CGSS’ empirical research and analysis help the government, organizations and communities.

Both the parties have reached the following understanding:

Article 1

Purpose

The Agreement is intended to develop and broaden the relations in areas of mutual interest between the above institutions. Additionally, cooperative initiatives and exchanges particularly in areas of Education, R&D, Training and Development, Agriculture, Gender Development, Climate Change, Economy, and Information Technology will be encouraged.

Article 2

Areas of Cooperation

The Parties agree to cooperate in the following areas of activities

2.1 Research and Publications:

- Preparation, launch and dissemination of BIPP and CGSS publications, knowledge products and research reports;
- Consulting, from time to time, between the experts and resource persons of both the Parties in the design and conduct of research and for peer reviews of the research work;
- Supporting and promoting the development of robust policy frameworks based on high quality analysis and evidence based empirical work.
- Supporting the capacity and institutional development interventions of BIPP and CGSS with public and private sectors;

2.2 Seminars and Conferences

- Facilitating and organizing seminars, thematic discussions and conferences jointly on issues of mutual interest;
- Providing guest speakers, moderators etc., for the webinars, seminars and workshops

2.3 Knowledge Management

- System design and operational support for Parties' KM system;
- Sharing and exchanging knowledge products, publications and reports produced by the Parties;
- Sharing data and information - national, regional and international- available with or accessible to the Parties;
- Access to On-line library and information resource centers

2.4 Training and Learning

- Offering training courses and learning opportunities for staff development in the areas of public policy and related fields;
- Assistance in the development of training modules on public policy and leadership;

2.5 Think Tank

- Providing experts and resource persons for the Think Tank related activities especially on issues of regional and global significance as mutually agreed;

Article 3

Consultation and Exchange of Information

- 3.1 The Parties shall, on a regular basis, keep each other informed of and consult on matters of common interest, which in their opinion are likely to lead to mutual collaboration;
- 3.2 Consultation and exchange of information and documents under this Article shall be without prejudice to arrangements, which may be required to safeguard the confidential and restricted character of certain information and documents.
- 3.3 The Parties shall, at such intervals as deemed appropriate, convene meetings to review the progress of activities being carried out under the present MOU and to plan future activities;
- 3.4 The Parties may invite each other to send observers or participants to meetings or conferences convened by them or under their auspices in which, in the opinion of either party, the other may have an interest. Invitations shall be subject to the procedures applicable to such meetings or conferences

Article 4

Implementation of the MOU

CGSS using its platform will promote The Shahid Javed Burki Institute of Public Policy at NetSol (BIPP) and The Shahid Javed Burki Institute of Public Policy at NetSol (BIPP) will promote CGSS through its platforms.

4.1 The implementation of this MOU will be facilitated as follows:

- 4.1.1 The Parties agree that all decision making will be purely on merit and based on best business practices and acumen;
- 4.1.2 Each party shall designate one or more focal persons for the purpose of effective functioning, communication and deliberation with each other for achieving the purposes of this MOU. Such focal persons shall communicate frequently and will try to provide timely response to each other.

For the MOU purpose, BIPP designates

Dr. Muhammad Ejaz Sandhu (Director, Operations, Education & Learning)

Phone: 0300 8436958

Email: dr.sandhu@sjbipp.org

While CENTRE FOR GLOBAL & STRATEGIC STUDIES (CGSS) designates

Brigadier Mansoor Saeed (Retd)

As their focal persons.

- 4.2 The Parties will make available their respective platforms and expertise in the pursuit of the conduct of their activities as specifically agreed;
- 4.3 Neither Party shall be an agent, representative or joint partner of the other Party. Neither Party shall enter into any contract or commitment on behalf of the other Party and shall be solely responsible for

making all payments to and on behalf of its own account, as provided under this MOU and under cost-sharing agreements concluded hereunder

Article 5

Use of Name and Emblem

5.1 Neither Party shall use the name, emblem or trademarks of the other party, or any of its subsidiaries, and/or affiliates, or any abbreviation thereof, without the express prior written approval of the other Party in each case;

Each joint program and funds needed will be discussed on a case to case basis, and confirmed by a protocol signed by the Parties within the framework of this agreement.

Article 6

Term, Termination, Amendment

6.1 The proposed cooperation under this MOU is non-exclusive and shall have duration of an initial period of three years commencing on the effective date of entry into operation. It can, however, be terminated earlier by either party upon three months' notice in writing to the other party. The Parties may agree to extend this MOU in writing for subsequent periods of two years;

6.2 In the event of termination of the MOU, any cooperation arrangement concluded pursuant to this MOU, may also be terminated in accordance with the termination provision contained in such agreements. In such case, the Parties shall take the necessary steps to ensure that the activities carried out under the MOU, are brought to a prompt and orderly conclusion;

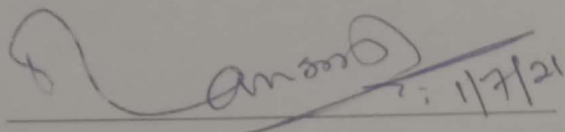
6.3 This MOU may be amended only by mutual written agreement of the Parties.

Article 7

Entry into Force

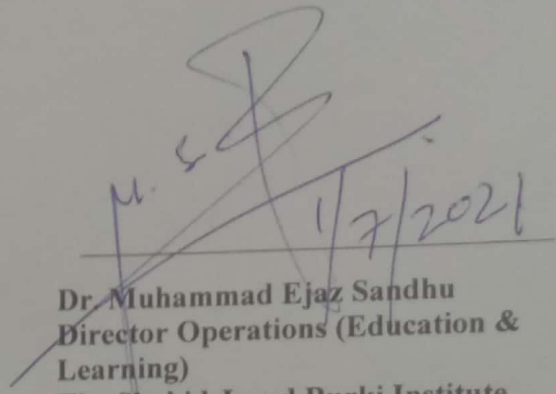
This MOU may be signed in counterparts, each of which shall be deemed an original and both of which duly executed shall constitute one entire document and shall enter into force and effect on the date ("July 01,2021") in which it is duly signed by both parties.

Signed on July 01, 2021 in two copies in English language, all texts being equally authentic;



Handwritten signature of Brigadier Mansoor Saeed Shiekh, dated 1/7/21.

**Brigadier Mansoor Saeed Shiekh (Retd),
Senior Member Advisory Board,
Centre for Global & Strategic
Studies, (CGSS),
Islamabad, Pakistan**



Handwritten signature of Dr. Muhammad Ejaz Sandhu, dated 1/7/2021.

**Dr. Muhammad Ejaz Sandhu
Director Operations (Education &
Learning)
The Shahid Javed Burki Institute
of Public Policy at NetSol (BIPP),
Lahore, Pakistan**