

The Societies Registration Act, 1860

Memorandum of Association

and

Rules and Regulations

of the

Shahid Javed Burki Institute of Public Policy at NetSol



**MEMORANDUM OF ASSOCIATION
OF
THE SHAHID JAVED BURKI INSTITUTE OF PUBLIC POLICY AT NetSol**

I. NAME

1. The name of the Institute is the Shahid Javed Burki Institute of Public Policy at NetSol (the "Institute").
2. The Institute will be successor to the Institute of Public Policy Beaconhouse National University and will carry all its assets and liabilities.
3. The Institute is established under the Societies Registration Act, 1860.
4. The liability of all the members is limited.

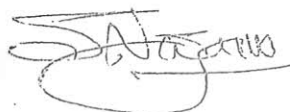
II. REGISTERED OFFICE

The registered office of the Institute shall be situated at House # 126 B Ahmed Block, New Garden Town, Lahore in the Province of Punjab or such other place as may from time to time be determined by the Board of Directors (the "Board") of the Institute under intimation to the Registrar in accordance with the Societies Registration Act, 1860.

III. OBJECTS

The objects for which the Institute is established are all or any of the following (and in construing the following objects, the scope of any one of the objects shall not be deemed to limit or affect the scope of any other object), on a non-profit basis, in and outside Pakistan:

- (1) To establish, build, aid, assist, support, set up, manage, maintain, administer and run an independent Institute for carrying out a complement of mutually supportive (a) think tank function; (b) research and consultancy work; (c) education and learning; and (d) knowledge management function as a Centre of Excellence in Public Policy and Leadership that contributes to promoting peace and security, development with equity and rights based, people centred inclusive approach to policy and decision making for democratic, stable, equitable and prosperous Pakistan;
- (2) To conduct, assist and encourage independent public policy related research and analyses on economic, social, environmental, security and strategic issues of domestic, regional and global significance, including inter alia, policy processes and related institutional structures and their impact on stability and sustainable development;
- (3) To contribute to and provide open and interactive forum for debate, discussion and discourse on public policy issues and through intense study and in depth analyses,



provide strategic recommendations and policy prescriptions of the concepts and doctrines in selected areas of public policy;

(4) To undertake, research, study, and analyses in the areas of foreign policy and to identify specific potentials for public policy interventions that would help create a cordial, economically encouraging and conducive environment with the neighbouring countries of Pakistan and beyond in order to help Pakistan achieve its development goals and improve the welfare of the citizenry on a sustainable bases;

(5) To conduct research, analyses and in-depth study in order to identify the determinants of political stability in Pakistan, including but not limited to, civil-military relations, religious extremism and the relationship of Pakistan with its neighbours and other countries in the world;

(6) To disseminate, circulate, broadcast, present and share the findings of such research study, analyses and dialogue and the recommendations or possible solutions thereof to the relevant quarters and as appropriate to the general public;

(7) To provide flexible and innovative programs and consultancy and research services that are in line with the mandate and responsive to the requirements of the Institute;

(8) To procure and undertake research and training projects, tasks and assignments in relation to Public Policy and Leadership;

(9) To fund, in conjunction with the development partners, other academic institutions or entities involved in research and development, relevant research projects that reflect the objectives of the Institute;

(10) To conduct, encourage and assist inter-disciplinary education and learning in the field of public policy and leadership with human rights being an integral part of course of studies, which aims at enhancing capacity and competency for public policy development and implementation;

(11) To promote development of analytical thinking and individual initiative and rights-based responsibility, irrespective of religion, race, creed, ethnicity, gender, language, colour, domicile or other biases;

(12) To collate, generate, store, exchange and share knowledge, knowledge products, best practices etc.; and facilitate knowledge transfer between research institutes and relevant stakeholders;



(13) To publish research reports and policy papers at regular intervals on, inter alia, key development issues relevant to the charter and mandate of the Institute. The publications in respect of regional or international corporation would seek formal and informal association with regional and international institutions;

(14) To present, promote, organise, manage, produce, print, publish, issue and circulate, research papers, periodicals, books, publications, e-publications, online websites/ portals and other similar efforts as are conducive to the promotion, maintenance and advancement of the objects of the Institute;

(15) To host and participate in seminars, symposia, lectures, classes, demonstrations, discussions, exhibitions and workshops, on a national and international level, to bring together policy makers, experts and members of civil society to debate relevant issues of public policy and to advance the objectives of the Institute;

(16) To undertake, in any other manner, the diffusion of knowledge and expertise

(17) To found, build, aid, assist, set up, manage, maintain, administer and run research facilities, knowledge hubs and practical training in the functions of the Institute;

(18) To raise public awareness of the benefits of social, political, environmental and economic discourse and of the study, research and publication of public policy in Pakistan and to disseminate knowledge and education to promote the objectives of the Institute;

(19) To provide object-oriented work with emphasis on practical knowledge and emerging opportunities and researches globally in respect of the Institute;

(20) To provide a forum for the students that have been sponsored/selected by the Institute for exchange of ideas and views on educational, cultural, social and academic problems and other related topics;

(21) To award, from time to time, prizes in recognition of outstanding contributions to service of humanity in various fields of public policy and leadership including outstanding original research work, education, health care, promotion of human rights, rule of law and peace to individuals and organizations irrespective of their nationality in accordance with the Rules and Regulations of the Institute;

(22) To encourage and effect, if required, a public-private sector partnership in the growth and development of the Institute;

(23) To found, subsidize, aid, assist, establish, maintain, run, administer, raise and manage trusts, funds including endowment funds, grants and other benefactions from local and foreign institutions and individuals and other parties in the furtherance of the objects of the Institute on such terms and conditions as the Institute deems appropriate;

(24) To seek and provide strategic alliances and collaboration with similar national and international institutions, organisations and bodies, in and outside Pakistan, towards obtaining the goals and visions of the Institute and ensure the most effective research, implementation of training programmes and knowledge management;

(25) To foster co-operation with and between like-minded societies and organisations in advancement of the Institutes objects;

(26) To enter into agreements, contracts and arrangements with domestic and/or foreign Governments, organisations, institutions, bodies and individuals for the purpose of carrying out the functions and activities of the Institute;

(27) To establish, subsidize, promote, co-operate with, become member of, act as or appoint trustees, agents or delegates for, control, manage, superintend, give gifts and lend monetary or other assistance to any association, institute or fund, whether incorporated or not, which the Institute may consider appropriate to further any of its objectives;

(28) To establish, undertake, superintend, administer, control, subsidize and contribute to any provident, benevolent, charitable, endowment funds or from which may be made gifts, grants, scholarships, donations, advances and loans and to make and give gifts, grants, donations, advances, loans and to contribute or otherwise assist any charitable or benevolent institutions or undertakings or objects;

(29) To promote, establish, manage, control, supervise and give gifts, prizes, grants, aid, loans, advances and monetary or other assistance to any person, company, co-operative society, corporation, body or undertaking or association of persons as may seem to the Institute to be conducive to or to achieve or to further any of the objectives of the Institute;

(30) To undertake and execute any trusts which may seem to the Institute conducive to any of its objectives.

IV. ANCILLARY OBJECTIVES

To do any and all acts, things, as may facilitate, directly or indirectly or generally the aforesaid objects including but not limited to the following:

- (a) To receive and accept gifts, grants, aids, donations, benefactions of all nature and kind whatsoever and raise, establish, and maintain funds, properties and assets by subscription and contribution and by receiving and acceptance of gifts, grants, aids, donations, benefactions and other means from domestic and/or foreign sources;
- (b) To grant pensions and retirement benefits to or for employees or former employees of the Institute and to the widows, children and other dependents of deceased employees and to pay or subscribe to funds or schemes for the provision of such pensions and retirement benefits;
- (c) To raise and borrow any money and funds required for the purposes of the Institute without security or on such security, as the Institute may think fit, and to repay any such borrowings;
- (d) To purchase, take on lease, exchange, hire or otherwise acquire any real and personal or immovable and movable property and any rights and privileges whatsoever and to build, construct, alter and maintain buildings, houses or other constructions for the Institute and to sell, lease or in any other manner enable the use of such assets owned by the Institute;
- (e) To work, improve, manage, administer, develop, turn to account, gift away, sell, lease, mortgage or otherwise dispose of or deal with all or any of the funds, properties and assets of the Institute;
- (f) To invest funds of the Institute not immediately required in such securities, shares, and debentures or otherwise in such manner as may from time to time be determined by the Board;
- (g) To guarantee the payment of money or the performance of any obligation or undertaking whatsoever and to stand security and perform and discharge the obligations arising from the giving of guarantee or security;
- (h) To promote, organize and establish branches and offices of the Institute wherever considered necessary and manage and control such branches and offices and delegate

such powers and functions to such branches and offices as may be considered necessary;

- (i) To receive and administer funds for scientific, educational and charitable purposes, and to that end take and hold, by request, device, gift, purchase, or lease, either absolutely or in trust, for such objects and purposes or any of them, any property, real, personal, intellectual or mixed, without limitation as to amount or value, except such limitation, if any, as may be imposed by law, and to sell, convey, dispose of any such property and invest and reinvest the principal and income thereof, and deal with and expend the principal and income of such funds for any of the objectives of the Institute without limitation, except such limitation as may be imposed by law and in the case of the funds received under instruments, such limitations as may be contained in those instruments;
- (j) To receive any property, real, personal, or mixed in trust, under the terms of any will, deed of trust, or other trust instrument for the purposes of the Institute and in administering the same carry out the directions and exercise the powers contained in the trust instrument under which the property is received, including the expenditure of the principal, as well as the income; for one or more of such purposes, if authorised or directed in the trust instrument under which it is received;
- (k) To receive, take title, hold and use the proceeds and income of stocks, bonds, obligations, or other securities of any companies or corporations, domestic or foreign;
- (l) To receive funds from other societies, charitable organisations, Government, local bodies and persons, whether corporate or otherwise, and under such terms and conditions as may be agreed upon between the Institute and the donor;
- (m) To use the financial and other resources allocated to it for the execution of its functions;
- (n) To do all such other things as are incidental or conducive to the attainment of, or in furtherance of the above objects or any of them;
- (o) To do all or any of such things, and to exercise any of the above-mentioned powers and objects of the Institute, by entering into agreements and engagements with agents, sub-contractors and to reimburse such persons by salaries or fees; and
- (p) To do all such other lawful things as are incidental or conducive to the attainment of the above objects and shall further the attainment of any of them under the provisions of the Societies Registration Act, 1860.

The objects set forth in any sub-clause of this clause shall be regarded as independent objects and shall not, except where the context so requires, be in any way limited or restricted by reference to or inference from the terms of any other said sub-clause(s) or the objects therein and the powers thereby conferred in any sub-clause of this clause shall be independent of, and not, except where the context so requires, be deemed subsidiary or auxiliary to the other sub-clauses of this clause.

V. FUNDING

The Institute shall be supported by the following sources:

- (1) Premises together with support staff, utilities and services expenditures by NetSol Inc.
- (2) Donations by the members of the Institute;
- (3) Donations and contributions from different sources, national or international;
- (4) Grants from the Government of Pakistan or any Provincial Government of Pakistan;
- (5) All monies derived from the sale of any property held by or on behalf of the Institute; and
- (6) Earnings of the Institute on account of consultancy work and its other activities and investments.

VI. NUMBER OF MEMBERS

The number of members of the Institute shall not be less than seven (7). The maximum limit of the membership may be fixed from time to time by the Board.

VII. NON-PROFIT ORGANISATION

The Institute shall be a non-profit organisation and its income or assets shall not confer any private benefit to any person.

VIII. BOARD OF DIRECTORS

The management of the affairs of the Institute shall be entrusted to a Board of Directors. The names, addresses and occupations of the present members of the Board are:

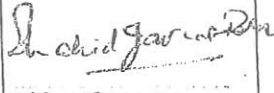

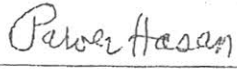
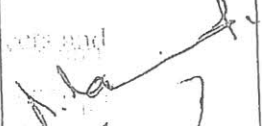
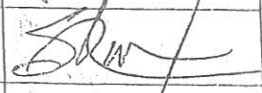

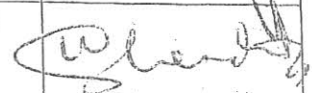
- | | |
|-------------------------------|---------------|
| (1) Mr. Shahid Javed Burki | Chairman |
| (2) Mr. Shahid Najam | Vice Chairman |
| (3) Dr. Parvez Hasan | |
| (4) Ms. Nasreen Mahmud Kasuri | |
| (5) Mr. Shahid Hafiz Kardar | |
| (6) Mr. Salim Ghauri | |
| (7) Mr. Khalid Sherdil | |

Shahid Javed Burki
Shahid Najam

Dr. Parvez Hasan
Ms. Nasreen Mahmud Kasuri
Mr. Shahid Hafiz Kardar
Mr. Salim Ghauri
Mr. Khalid Sherdil

IX. FOUNDER MEMBERS:

We, the undersigned, are desirous of forming this Institute in accordance with the Memorandum of Association hereinbefore contained:

Name	Designation	Occupation	Address	Signature
Mr. Shahid Javed Burki	Chairman	Economist	554 Z block DHA Phase III, Lahore Pakistan	
Mr. Shahid Najam	Vice Chairman	Management and policy expert	90 A E/1 Hali Road, Gulberg III, Lahore, Pakistan	
Dr. Parvez Hasan	Member	Economist	39/1, 11th Street Phase V DHS Karachi	
Ms. Nasreen Mahmud Kasuri	Member	Entrepreneur	Beaconhouse Head Office, Guru Mangat Road, Lahore	
Mr. Shahid Hafiz Kardar	Member	Economist	46 B-3, Gulberg III Lahore	
Mr. Salim Ghauri	Member	CEO NetSol	NetSol IT village, Lahore Ring road Ghazi road interchange, Lahore	
Mr. Khalid Sherdil	Member	Civil Servant	676 Z block, Phase III DHA, Lahore	

WITNESSES

Name: Mr. _____

Name: Mr. _____

Address: _____

Address: _____

CNIC No. _____

CNIC No. _____



AFFIDAVIT

OF MR. SHAHID JAVED BURKI (C.N.I.C. NO. 35201-5861333-9), SON OF SALAMAT ALI KHAN BURKI, RESIDENT OF HOUSE NO. 578/2, SECTOR-Z, DEFENCE HOUSING AUTHORITY, LAHORE (CHAIRMAN OF SHAHID JAVED BURKI INSTITUTE OF PUBLIC POLICY AT NETSOL, LAHORE.)

I, the above named Deponent, do thereby solemnly affirm and declare on oath as follows:

1. That no society with the name of "Shahid Javed Burki Institute of Public Policy at Netsol" (the "Institute") is currently registered in Pakistan.
2. That the contents of the Institute Memorandum and Articles of Association are true and correct to best of my knowledge, information and belief.
3. That there are no criminal or civil cases pending against the Institute nor have any of its Governing Body members ever been convicted of a crime.

DEPONENT

Shahid Javed Burki

VERIFICATION: verified on oath at Lahore thisday of, that the contents of the above Affidavit are true and correct to the best of my knowledge, information and belief and nothing material has been concealed therein.

ATTESTED
NOTARY PUBLIC
District Court, Lahore
NO. 1000/2014
(Signature)

DEPONENT

Shahid Javed Burki